

MINUTES OF THE MEETING  
OF THE  
MICHIGAN STATE UNIVERSITY  
BOARD OF TRUSTEES

June 17, 2005

The Trustee Finance Committee and Trustee Policy Committee meetings were held in the Board Room of the Administration Building beginning at 9:40 a.m. on Friday, June 17, 2005. Minutes of the meetings are on file in the Office of the Secretary of the Board of Trustees.

President Simon called the meeting of the Board of Trustees to order at 10:00 a.m. in the Board Room.

Trustees present: Dolores M. Cook, Joel I. Ferguson, Melanie Foster, Dorothy V. Gonzales, Colleen M. McNamara, Donald W. Nugent and David L. Porteous.

Trustee absent: G. Scott Romney.

University officers present: President Simon, Acting Provost Hudzik, Vice President Poston, Secretary Carter, Vice President and General Counsel Noto, Vice Presidents Denbow, Gray, June and Webster and Senior Advisor and Director Granberry Russell. Faculty liaisons present: Melanie Helton, Robert Maleczka, Michael Moch, Jon Sticklen and Shawnee Vickery. Student liaison present: Robert Murphy.

All actions taken were by unanimous vote of the Trustees present, unless otherwise noted.

1. On a motion by Mr. Porteous, supported by Ms. Gonzales, **THE BOARD VOTED to approve** the agenda.
2. On a motion by Ms. Foster, supported by Ms. McNamara, **THE BOARD VOTED to approve** the minutes of its meeting of May 6, 2005.
3. President's Report:

Dr. Simon noted that a Special Board Meeting to approve the appointment of Dr. Kim Wilcox as the next provost was held on June 7, 2005. The President wanted to reiterate her thanks to the search committee and to the faculty, students and staff engaged in this process.

Dr. Simon pointed out that this is also an opportunity to recognize the extraordinary service of Dr. John Hudzik in his role as Acting Provost.

Having been in that position she understands some of the challenges that Dr. Hudzik has been facing over the course of the last few months. He has taken on some difficult issues with his usual directness, but also with a sense of collegiality. He has been able to engage the entire university community. It has not been an easy year, but he has taken all the tough issues well and done that with a sense of class and a sense of the institution. President Simon announced that the faculty had some comment to make in this regard.

Dr. Sticklen stated on behalf of the faculty liaisons and the entire faculty that they appreciate what Dr. Hudzik has done. They recognize it was not an easy job and they feel he has done a remarkable job in that capacity. He thanked Dr. Hudzik for his time and for his effort and for being committed to the MSU community.

Dr. Hudzik thanked everyone. He added that the job turned out to be more enjoyable than he thought because of the people he worked with. Dr. Hudzik mentioned that the Provost's staff is superb. The opportunity to work with the Board demonstrated to him that MSU has an excellent Board. Dr. Hudzik remarked that he and Dr. Simon worked well together. He also thanked his wife who was present at the meeting.

Dr. Moch acknowledged Dr. Sue Carter's remarkable contribution, especially for her efforts to increasing communication and the quality of relationships among the faculty at large, the administration, and the Board. He presented a plaque to Dr. Sue Carter for her excellent work as Secretary of the Board of Trustees. He thanked Dr. Carter for her insight, energy and dedication.

Robert Murphy presented a resolution to Dr. Carter from ASMSU. He stated that it has been a pleasure having very frank and open conversations and pleasant meetings. He congratulated Dr. Carter on behalf of the student liaisons.

Dr. Sue Carter said it has been a distinct honor to have served in the role of Secretary of the Board and Executive Assistant to the President and to serve her alma mater. As a faculty member, a parent of a graduate, and an administrator, she is supremely blessed. She thanked everyone and said she looked forward to serving the University in different capacities.

President Simon mentioned that under Professor Melanie Helton's direction, students received a series of awards from the local arts community. She thanked Dr. Helton for her leadership as a liaison with the students.

Dr. Helton, a faculty member from the School of Music, pointed out that the University's fall production of *Carousel* received seven Pulsar Awards. *City Pulse*, the alternative newspaper, gives a series of theater awards for which 43 productions are eligible. *Carousel* produced in collaboration with the MSU Theater Department, received awards for best costume design, best lighting design, best, choreography, best actor, best director, best musical director and best musical.

President Simon noted that there is a picture of Joe Lulloff in the arts section of the New York Times. He is doing a spectacular tour with the Cleveland Orchestra. Dr. Lulloff was cited for his virtuoso performance.

President Simon noted that Pam Beemer, Assistant Vice President for Human Resources, was recently named by her peers in the human resource profession to the national Board of Directors of the College and University Professional Association for Human Resources.

President Simon explained that due to the uncertainty with respect to the State budget, the University budget guidelines would not be presented at this meeting. A special meeting in July to propose the budget guidelines will be considered. It is a challenge for the University to give students their bills while not knowing the State appropriations it will receive.

Tuition must be kept as low as possible, but the State must increase its appropriations. President Simon noted that tuition and state funding are very directly related. Based on MSU's cost structures, an inflationary budget between three and four percent is required to fund usual personnel increases and cost increases. She said the budget will need to accommodate an extraordinary year in terms of energy cost. MSU also needs to address issues of academic quality as well as issues of facilities.

A lot will depend on how the University deals with the State. The University has already had, in terms of the Governor's recommendation, a budget decrease of about two percent over last year. Without an inflationary increase that really is about a five to six percent swing in the State appropriation. The House view, which is the positive number reported in the press, is a flat budget from last year because it was on the reduced base from the executive order. President Simon said there are a number of challenges to assure that we have a broad cross section of students and still meet our obligations to have Michigan State education be of great value.

Vice President Webster said there are philosophical, political differences and the recommendations to which Dr. Simon refers have embedded in them big differences in approaches. There is the price of government office and there are attempts to further reduce income taxes and single

business taxes and other taxes. It is extraordinary to see not just fiscal problems on the horizon, but also big philosophical and political issues on how Michigan supports its public universities.

President Simon added that the University has had, with this year's reduction and executive order, about a 14 percent decrease in its base. It is not just the decrease in the base but the absence of funding on top of that. It really begins to accumulate significantly in terms of the capacity to have the quality level and the access that the University would like. President Simon noted that last year the University had a low tuition increase even though we had a budget reduction in hopes that things would turn around. That has not happened in the State.

Trustee Porteous stated that 75 percent of our funding used to come from the State of Michigan. Now it is less than 50 percent. Given the large number of Michigan students that the University educates and the extraordinary research that is done and how the University takes that research and many other things that go on here and implement it across the State through its Extension Programs it is clear that the University is a true state institution, true to its public mission, true to its land grant mission. We can be very proud of the bargaining units, the faculty and other employees and students and what they are doing to help out. They have worked very hard to stretch revenue and control expenses. The University makes the case for additional funding for Michigan State University.

Trustee Porteous emphasized that he does not believe that any other institution can make the same case because of what MSU does and how we do it. Historically the University has endeavored to keep tuition affordable in hopes and anticipation that State government recognizes the effort and provides additional state funding. One example is the 20 million dollar capital outlay that is going into Chemistry that was mentioned by Trustee Foster earlier. She stated how this was helping to enhance the lab there so that we are able to take on more students in chemistry and to provide research opportunities, which is something that this State is talking about as the future, a sort of economic engine. Trustee Porteous said that not only does the University need help from the State in continuing the capital outlay, because of the number of students and the outreach programs and the research that it has done, we have made the case. It is now time for the legislature and the Governor to recognize that and provide additional financial support. President Simon announced that the administration will try to keep the community informed and continue in consultation with Faculty Affairs, the Coalition and the Student Budget Committee as this unfolds.

#### 4. Public Participation on Items Germane to the Agenda

There was no public participation on items germane to the Agenda.

6. Personnel Actions

Acting Provost Hudzik presented the following personnel actions:

Appointment

1. Lorenz, Ricardo E., AY – Associate Professor, School of Music, \$75,000, with Tenure, effective August 16, 2005.
2. Miller, Kent D., AY – Professor, Department of Management, \$160,000, with Tenure, effective August 16, 2005.
3. Mix, Kelly, AY – Associate Professor, Department of Counseling, Educational Psychology and Special Education, \$116,000, with Tenure, effective August 16, 2005.
4. Raykov Tenko, AY – Professor Department of Counseling, Educational Psychology and Special Education, \$116,000, with Tenure, effective August 16, 2005.
5. Troia, Gary A., AY-Associate Professor, Department of Counseling, Educational Psychology and Special Education, \$66,000, with Tenure, effective August 16, 2005.

On a motion by Mr. Nugent, supported by Ms. Cook, **THE BOARD VOTED to approve** the recommendations.

Dr. Hudzik said that Dr. Lorenz received a Ph.D. in music composition from the University of Chicago and has served as associate professor of City Colleges of Chicago, Composer in Residence for the Armonia Musicians Residency Program and the Chicago Symphony Orchestra, and Visiting Director, Latin American Musical Ensemble at Indiana University.

Dr. Hudzik stated that Dr. Miller received a Ph.D. in Strategic Management from the University of Minnesota and has served as associate professor of Strategic Management at Krannert Graduate School of Management at Purdue University. His research focuses on risk and organizational strategies.

Dr. Hudzik said that Dr. Mix received a Ph.D. in Developmental Psychology from the University of Chicago and has served as a research associate at the University of Chicago and an associate professor at the University of Indiana.

Dr. Hudzik told the Board that Dr. Tenko Raykov received a Ph.D. in mathematical psychology from Humboldt University in Germany and has served as lecturer in psychological statistics at the University of Sydney, Senior Lecturer in quantitative psychology at the University of Melbourne, and Professor of Quantitative Psychology and Cyclometrics at Fordham University.

Dr. Hudzik stated that Dr. Troia received a Ph.D. in special education from the University of Maryland and has served as assistant professor at the University of Washington. He specializes in literacy assessment construction for at-risk learners and children with high incidence disabilities. His current research focuses on writing strategy instruction for elementary and middle school students.

#### Promotion and Tenure

On a motion by Ms. Cook, supported by Ms. Gonzales, **THE BOARD VOTED to approve** the recommendations.

Dr. Hudzik said that individuals on the promotion and tenure list have gone through a regular and rigorous review process and they are recommended for tenure and the appropriate appointment. (Attachment A)

#### Other Personnel Action

On a motion by Mr. Porteous, supported by Mr. Nugent, **THE BOARD VOTED to approve** the recommendations.

1. Zayko, Kristine M., AN – Assistant General Counsel, Office of the General Counsel, for a change in title to Associate General Counsel and a salary rate change to \$98,000, effective July 1, 2005.

Mr. Noto said Ms. Zayko was born in East Lansing when her dad was getting his Ph.D. at Michigan State. She graduated from the Honors College at MSU. She received her law degree at the University of Michigan and has worked at several prestigious national law firms, including the largest firm in Lansing.

Ms. Zayko joined the University about seven years ago and served as the Freedom of Information Officer for a number of years. Her practice is focused on a variety of labor, personnel and student affairs issues including alcohol issues

On a motion by Mr. Nugent supported by Ms. Foster, **THE BOARD VOTED to approve** the recommendations.

2. On June 9, 1989, the MSU Board of Trustees approved the establishment of the University Distinguished Professor designation; 21 faculty were approved with the designation on July 20, 1990, 14 faculty were approved with the designation on October 1, 1992, 19 faculty were approved with the designation on February 1, 1997, 10 faculty were approved with the designation on September 18, 1998, 10 faculty were approved with the designation on June 22, 2001, and 10 faculty were approved with the designation on June 27, 2003. From a seventh nomination cycle, a standing advisory committee reviewed nominations and recommended ten candidates to the Acting Provost. Based on these recommendations, the Acting Provost and President now recommend approval of the University Distinguished Professor designation for the ten faculty members listed below, to be effective June 17, 2005.

Stephen A. Boyd	Department of Crop and Soil Sciences
Joan Ferrini-Mundy	Dean's Office, College of Natural Science; Division of Science and Mathematics Education; Departments of Teacher Education; Mathematics
John W. Frost	Department of Chemistry
Katherine L. Gross	Kellogg Biological Station; Department of Plant Biology
John Kaneene	Department of Large Animal Clinical Sciences; Diagnostic Center for Population and Animal Health; National Food Safety and Toxicology Center
Jianguo Liu	Department of Fisheries and Wildlife
David J. Morrissey	Department of Chemistry; National Superconducting Cyclotron Laboratory
Robert James Myers	Department of Agricultural Economics
Michael Pressley	Departments of Teacher Education; Counseling, Educational Psychology and Special Education
Yong Zhao	Department of Counseling, Educational Psychology and Special Education

President Simon stated that, consistent with the Board Policy and a rigorous review process by a standing advisory committee, the University periodically appoints faculty within the University as University Distinguished Professors.

Dr. Hudzik said this is a very important and prestigious award conferred by the University. The title is conferred by the university on selected members of the Michigan State University faculty to recognize distinguished achievement in teaching, research and public service. In general, University Distinguished Professors will have been recognized nationally, and usually internationally, for the importance of their scholarly achievements, and they will have also demonstrated the breadth of interest characteristically encompassed by the traditional role of professor as teacher and as public servant.

On a motion by Ms. Cook supported by Ms. Gonzales, **THE BOARD VOTED to approve** the recommendations.

3. It is recommended that the Executive Management position titled Director of Principal Gifts be established, effective June 17, 2005.

Further, it is recommended that appointment approval and all other personnel actions related to this position be delegated to the Vice President for University Development.

Dr. Simon stated that under the Board's policy, to create an Executive management position requires Board action. Dr. Webb is not present because there is a ceremony at the Henry Center that the donor wanted to occur at this time. The development office is requesting that the University add this position to handle gifts of over \$5 million in a way that really reflects the development of our Capital Campaign and the sense of the University's fund raising program. The position requires no new funding. A reallocation of dollars with the development budget will fund the position.

On a motion by Ms. Cook supported by Mr. Nugent, **THE BOARD VOTED to approve** the recommendations.

4. Dismissal for Cause Action (Attachment B)

The President recommended to the Board of Trustees that it adopt the March 21, 2005, recommendation of the University Committee on Faculty Tenure ("UCFT") Dismissal for Cause Hearing Committee and this personnel action take effect August 15, 2005.

Vice President Noto pointed out that the resolution is the culmination of a process that was conducted pursuant to the Dismissal of Tenured Faculty for Cause policy. It was recommended that the faculty member be dismissed.

President Simon accepted that recommendation and made the same recommendation to the Board.  
That is the recommendation before the Board he stated.

On a motion by Ms. Cook, supported by Mr. Nugent, **THE BOARD VOTED to approve** the recommendation.

7. Gift, Grant and Contract Report

Vice President Gray presented the Gift, Grant and Contract Report for the period of March 25, 2005, through June 2, 2005. The report is a compilation of 415 Gifts, Grants and Contracts, 60 Consignment/Non-Cash Gifts and one Consignment/Non-Cash Loan, with a total value of \$73,850,579.50.

On a motion by Mr. Porteous, supported by Mr. Nugent, **THE BOARD VOTED to approve** the Gift, Grant and Contract Report.

Dr. Gray said that the University is up approximately 30 million dollars in federal grants, which represents about a 22-23% increase in the federal grant program. Overall the University is up 20%. Indirect cost reimbursements are up as well. They have increased 9% over the past year.

Dr. Gray introduced Dr. Jack Liu. Dr. Liu is one of people the University fought hard to keep at Michigan State University. Dr. Liu's work has been published in such respected journals such as *Nature* and *Science* magazines. These are the top of the line journals for any scientist. He is the Carson Professor in Ecological Sustainability and Professor in the Department of Fisheries and Wildlife. He is one of the initial members of the PERM group that was formed through the actions and activities of the Chair of Fisheries and Wildlife, Dr. Bill Taylor. PERM (Partnership for Ecological Research and Management) has emerged as one of the most successful programs at this University. Dr. Liu is the Director of the Center for Systems Integration and Sustainability at Michigan State University. Dr. Liu joined MSU in 1995. His interests include conservation ecology, human environment interactions and the effects of human population and activity, and habitat for endangered species such as the giant panda. He has served on many editorial boards and on various panels for the National Institutes of Health, the National Academy of Sciences, and the National Science Foundation (NSF). He has received several awards, including a teacher's and scholar's award and a career award from NSF.

Dr. Liu said he was thankful to be here and he is very proud and very grateful to be part of the MSU family and appreciates the support from the

administration at MSU, including the President, Provost, and Vice President Gray. He said that Dr. Taylor gives his exceptional support on a daily basis. He thanked his students and many other people for him helping since he has been at MSU.

Dr. Liu said the purpose for establishing the Center is to address global ecological and social economic challenges. He stated that global population has increased dramatically during the last several decades. The main research interest is to address human and environment interactions and to provide solutions to protect endangered species and other important attributes of the environment which are crucial to the survival and the development of human society. The research projects span from Michigan to regional to national and global levels.

Dr. Liu showed the Board three examples to illustrate the scope of this research. The first was to evaluate ecological and economic consequences of natural resource management in Michigan. The second example was a project he and his colleagues have worked on for ten years, the complex interactions among pandas, people and policies in China. Dr. Liu's research is being conducted at the largest reserve in China. The third example was at the global level.

Dr. Gray stated that the coupling of the social, human and physical dimensions and programs that cut across the University is exemplified by what Dr. Liu has described. There are faculty who can help pull others into integrative teams.

Mr. Nugent stated that MSU is more than just cyclotrons, physics and chemistry. Dr. Lui's research shows that we are in a global society and what we do affects it.

## 8. Finance and Audit Committee

Chairperson Nugent presented the Trustee Finance and Audit Committee report and recommendations.

### A. Bid and Contract Awards

It was recommended to the Board of Trustees that a contract in the amount of \$787,220 be awarded to HBC Contracting, and that a budget in the amount of \$1,300,000 be established for the project entitled: West Fee Hall – Fifth Floor Renovations for College of Nursing.

On a motion by Mr. Nugent, supported by Ms. Foster, **THE BOARD VOTED to approve** the recommendation.

It was recommended to the Board of Trustees that a contract in the amount of \$325,000 be awarded to Diversified Mechanical Services, Inc., and that a budget in the amount of \$440,000 be established for the project entitled: Cherry Lane Apartments – Heat Exchanger Replacement.

On a motion by Mr. Nugent, supported by Mr. Ferguson, **THE BOARD VOTED to approve** the recommendation.

It was recommended to the Board of Trustees that a contract in the amount of \$424,723 be awarded to Bornor Restoration Inc. and that a budget in the amount of \$540,000 be established for the project entitled: Spartan Village – Roof Replacement Buildings 1402, 1432, 1433, 1446, 1449, 1533, 1566, 1632, 1642, and 1643.

On a motion by Mr. Nugent, supported by Mr. Ferguson, **THE BOARD VOTED to approve** the recommendation.

B. Appointment of Construction Manager

It was recommended to the Board of Trustees that Granger Construction Company be appointed as the Construction Manager for the project entitled: Chemistry-Addition and Renovation.

On a motion by Mr. Nugent, supported by Ms. Foster, **THE BOARD VOTED to approve** the recommendation.

Dr. Poston said that in the Governor's executive order the State has dictated that all of these facilities be lead certifiable. His department has reviewed the requirements for that in the University's construction codes and they meet the State's standards.

Dr. Simon added that the State's 20 million dollar capital outlay was used for the Chemistry Building addition and the three chiller replacements.

C. Revised Asset Allocation for the Common Investment Fund

It was recommended to the Board of Trustees that it approve and authorize the following revised asset allocation for Michigan State University's Common Investment Fund ("CIF").

U.S. Equity target would be reduced from 25% to 22.5%, with the range being from 20-35% to 17-33%. Further, the Inflation Hedges

for real estate and natural resources would be increased from 7.5% target to 10% target with the range being increased from 5.0%-10% to 7.5-12.5%.

On a motion by Mr. Nugent, supported by Mr. Ferguson, **THE BOARD VOTED to approve** the recommendation.

D. New Investment Managers

It was recommended to the Board of Trustees that it approve the selection of Symphony Financial Partners Co., Ltd., as an absolute return manger and Granite Ventures, LLC, and Columbia Capital, LLC as venture capital managers.

On a motion by Mr. Nugent, supported by Mr. Ferguson, **THE BOARD VOTED to approve** the recommendation.

Mr. Nugent noted that Symphony would be an investment of ten million dollars and the other two, five million dollars each.

E. Interim Budget

It was recommended to the Board of Trustees that it approve the adoption of an interim budget which will permit the operation of the University at 2004-05 expenditure levels until 2005-06 budgets have been established.

On a motion by Mr. Nugent, supported by Mr. Ferguson, **THE BOARD VOTED to approve** the recommendation.

9. Policy Committee

Trustee McNamara presented the Trustee Policy Committee report and recommendations.

A. Amendments of Ordinances 4.00 and 35.00

It was recommended that the Board of Trustees approve the amendments of Ordinance 4.00 relating to Designation of Enforcement Powers, be amended through the adoption of a revised section 4.01, as presented in Attachment F; and that Ordinance 35.00, relating to Administration – Traffic, be amended through the adoption of a revised section 35.35, as presented in Attachment G.

On a motion by Ms. McNamara and supported by Mr. Porteous, **THE BOARD VOTED to approve** the recommendation.

Ms. McNamara noted that the Policy Committee deferred two items to the full Board.

B. Notice of Intent to Negotiate a Contract

Pursuant to State law, the Chair of the Policy Committee gave public notice to the full Board of the University's intention to negotiate agreements regarding technology licensing, research and related matters with two companies:

- 1) AquaBiochip, LLC, a Michigan company based in Okemos. Dr. James Tiedje, Professor in the Department of Microbiology and Molecular Genetics, and Dr. Syed Hashsham, a Professor in the Department of Civil and Environmental Engineering, and their immediate families each cumulatively own or have options to buy an ownership interest of more than 5% of the company. Drs. Tiedje and Hashsham are also members of AquaBiochip, LLC.
- 2) SM-Chem, LLC, a Michigan company based in DeWitt. Drs. Robert Maleczka, and Milton Smith, both Professors in the Department of Chemistry, and their immediate families, each cumulatively own or have options to buy an equity interest of more than 5% of the company. Drs. Maleczka and Smith are also members of SM-Chem, LLC.

On a motion by Ms. McNamara and supported by Ms. Cook, **THE BOARD VOTED to approve** the recommendation.

C. Approval of Contract Terms and Conflict of Interest Procedures

- 1) It was recommended that the Board of Trustees approve the administration's recommendation for execution of a license agreement with Diversified Natural Products, Inc. with earlier public notice given at a Board meeting consistent with the applicable "License Term Sheet" presented for inclusion in its minutes. (Attachment C)
- 2) It was recommended that the Board of Trustees approve the administration's recommendation for execution of two license agreements with AFID Therapeutics, LLC, consistent with earlier public notice given at a Board meeting and with

the applicable "License Term Sheets" presented to the Board for inclusion in its minutes. (Attachment D)

On a motion by Ms. McNamara and supported by Ms. Cook, **THE BOARD VOTED to approve** the recommendations.

10. Sesquicentennial Report

Trustee Cook noted that Sesquicentennial events continue at the University even though many students are not here. The MSU Faculty Folk Club presented a Sesquicentennial quilt to the University at the Kedzie luncheon on June 10. The Kedzie luncheon is a major alumni event for people who graduated at least 50 years ago from MSU. Ms. Cook remarked that the quilt is a beautiful piece of artwork and is now on display at the Kellogg Center.

Trustee Cook said that University Relations plans to have the Sesquicentennial report ready for wide distribution by mid-July. The brochure will highlight the fall events, including the academic convocation, the water carnival, and the Sesquicentennial parade and homecoming activities. The academic convocation, which will be held on September 8 and 9, will also include President Simon's "state of the University" address. Trustee Cook added that plans are being made for President Simon to speak at noon on Thursday, September 8, and she hopes everyone will have that date on their calendars.

Trustee Cook said a detailed documentary will also be aired for the first time at the academic convocation. The documentary is progressing nicely and will highlight MSU's history.

Trustee Cook reported that the college departments are continuing to highlight the Sesquicentennial through annual events, and that campus-wide celebration continues. The Dairy Store has reported that the Sesquicentennial ice cream flavor is its best seller. The Sesquicentennial ice cream is being offered at various events and will continue to be popular with the students, faculty, staff and visitors to the Dairy Store throughout the summer months.

Trustee Cook announced that the annual Ag Expo will take place on July 19-21. Trustee Cook introduced the Director of Communication and Technology Services for the College of Agriculture and Natural Resources, Dr. Kirk Heinze.

Dr. Heinze said the College of Agriculture and Natural Resources is doing everything it can in promotional materials and in its programs to tout the Sesquicentennial and to draw the links between our great agricultural and

natural resources heritage and the heritage of this institution. The lead story in the Ag Expo Show Guide this year features the Sesquicentennial. They have been working with the MSU Museum, with Terry Denbow of University Relations and with the Sesquicentennial Committee. Dr. Heinze thanked Sue Carter for the support that the Committee has given to Ag Expo this year.

Dr. Heinze mentioned that there were a number of exciting things going on at Ag Expo; including some that have never been occurred there before, like the tractor pull. Dr. Heinze expects 250 commercial and educational exhibits. He emphasized that CANR could not do Ag Expo without help from departments in Dr. Poston's area such as Police and Public Safety, the grounds people, and the concession folks at Housing and Food Services.

Trustee Cook added that on Monday the Sesquicentennial Committee will meet, and all the final plans for the fall celebrations will be reviewed so the Committee can see exactly where they stand. She mentioned that it is incredible how many people from all across the state attend Ag Expo.

President Simon noted that Dr. Carter will continue her important role as Chair of the Sesquicentennial Committee through the next year as part of her transition activities. She also encouraged folks to go across the street and watch the Saint Rest's archeological dig going on across the street.

#### 11. Chairperson's Report

Trustee Porteous reflected on the fact that this was Dr. Carter's last meeting as Board Secretary. He noted the students and faculty statements regarding Dr. Carter and the contributions she has made to enhance communication between faculty, the Board, and Administration, and among the students, Board, and Administration. She has enriched those relationships which in some respects is not a surprise, considering her journalism and communication background. Trustee Porteous said this is an area she has excelled. One word that comes to mind about Dr. Carter is integrity. She had absolute integrity whether in dealing with the Board, the Administration, and with the greater Spartan family and that is an important quality to have. He added that Dr. Carter brought a lot of other qualities to the job that served the Board very well.

Trustee Porteous offered a resolution honoring Dr. Carter which he read to the Board. (Attachment E).

#### 12. Trustees' Comments

Trustee Cook said Trustee Porteous spoke about Dr. Carter the “scholar,” but she wanted to speak about Dr. Carter the “person.” Trustee Cook said that years ago the Reader’s Digest always featured an article entitled, “The most unforgettable person I’ve ever known.” It was always an extraordinary person. Trustee Cook said she felt that Dr. Carter was one of the most extraordinary women in a University full of extraordinarily talented women and men who have done such remarkable things in their lives. Trustee Cook said it was a pleasure working with Dr. Carter, and wished her every happiness and good luck.

Trustee Cook said she also wanted to thank Dr. Hudzik for his sense of humor for the last six months. She added that it was a pleasure working with him and when he was Dean of the International Relations. Trustee Cook said it was a tribute to him that President Simon wished to have him in that position and acknowledged that he had made some personal sacrifices. She mentioned that, when you are in the administration of this institution, you give up a large part of your personal life because the institution really drives what you do.

Trustee Nugent stated that Dr. Hudzik is a person who excels in new challenges. He wished Dr. Hudzik the best as he goes forward in this new challenge in his life.

Trustee Nugent thanked the faculty liaisons for their time and for the commitment that they made to work with the Board to improve communications and improve Team MSU.

Trustee Nugent sent greetings to everyone from Trustee Traxler, whom he met at Mackinac Island last week.

Trustee Nugent noted that the Green and White PAC (Political Action Committee) is a marvelous thing. The collaboration among labor, faculty and Administration all working together for one cause is absolutely perfect. He is so pleased that everyone is working together as a total team on this effort. Trustee Nugent stated that we cannot put enough emphasis on the appropriation issue. He feels that the University may have made some mistakes by keeping tuition low over the years, had the Board known the economy was going to do what it’s done in Michigan.

Trustee Nugent said he hoped everyone could be at the Ag Expo. He urged folks to be there early.

Trustee Foster thanked those who put together the Green and White PAC. Its first get-together had an excellent turnout. She hopes the Board, the alumni, who have been circulating a letter to be sent to legislators, as well as students, can encourage governing bodies in Michigan to support

outcomes-based funding because it benefits institutions such as MSU that truly serve the population of Michigan. Trustee Foster thanked Dr. Carter for her service and said that she is truly a renaissance person in the highest sense. She also thanked Dr. Hudzik and said she would miss him in the role of Provost.

Trustee McNamara stated that she wanted to add her voice to those who are thanking Dr. Carter for her time with the Board. Trustee McNamara pointed out that Dr. Carter owns and rides horses, she took the Olympic torch and ran with it, she flies planes, she went to the North Pole, and she rides a motorcycle and survived being the Secretary of the Board of Trustees. Trustee McNamara said she would thank Dr. Hudzik at the next meeting but wanted to state that working with him on the Policy Committee has been great.

Trustee Gonzales said Dr. Carter has done a great job and thanked her for all her hard work and dedication. She also thanked Dr. Hudzik for being so helpful. Trustee Gonzales thanked the faculty liaisons for their ideas and wished them well.

Trustee Ferguson said he would miss Dr. Carter in her capacity as Secretary of the Board. Trustee Ferguson said that Dr. Carter has always been responsive, even calling her on personal vacation time which illustrates her dedication. He said Dr. Carter has done a wonderful job. Trustee Ferguson said he would reserve his comments about Dr. Hudzik until the next meeting.

12. Public Participation on Issues Not Germane to the Agenda

There was no public participation not germane to the agenda.

13. An Executive Session was not requested.

14. On a motion by Mr. Ferguson, supported by Ms. Cook, **THE BOARD VOTED to adjourn** at 11:20 a.m.

Respectfully submitted,

L. Susan Carter  
Secretary of the Board of Trustees