MINUTES OF THE MEETING
OF THE
MICHIGAN STATE UNIVERSITY
BOARD OF TRUSTEES

January 18, 2008

President Simon called the meeting of the Board of Trustees to order at 9:35 a.m. in the Board Room.

Trustees present: Joel Ferguson, Melanie Foster, Colleen McNamara, Donald Nugent, Faylene Owen, George Perles, and Scott Romney.

Trustees absent: Dorothy Gonzales

University officers present: President Simon, Provost Wilcox, Vice President Poston, Secretary Beekman, Vice President and General Counsel Noto, Vice Presidents Denbow, Gray, Hudzik, June, Webster and Webb, and Senior Advisor and Director Granberry Russell. Faculty liaisons present: Rebecca Henry, Jim Potchen, and John Powell. Student liaisons present: Eric Hinojosa, Michael Leahy, and Jarrod Morrice.

All actions taken were by unanimous vote of the Trustees present, unless otherwise noted.

1. On a motion by Trustee Foster, supported by Trustee Ferguson, the BOARD VOTED to approve the agenda.

2. On a motion by Trustee Romney, supported by Trustee Owen, the BOARD VOTED to approve the minutes of December 7, 2007.

3. President's Report

A. MSU’s Broad Art Museum

President Simon acknowledged the announcement of the architect for the Broad Art Museum and extended her appreciation to Dr. Linda Stanford, Provost Wilcox and their team for their work on the competition. She thanked Vice President Denbow and his team for the extensive press coverage of the event, noting that it was an important day for MSU.

B. MSU-Led Task Force Calls for Proactive Approach to Study Abroad
President Simon noted that Vice President Hudzik headed a national task force proposing changes in study abroad. She thanked him for his leadership in study abroad and asked him to comment on the task force.

Vice President Hudzik said that since study-abroad participation has grown nationally from around 80,000 students per year to 220,000 students. With continued growth forecasted, it seemed appropriate to examine the principles and framework for the management of study abroad among higher education institutions. The report was released the week of January 7, 2008.

C. MSU Fifth Place in Peace Corps Alumni

President Simon stated that MSU is ranked fifth nationally in the number of alumni who are Peace Corps volunteers. Since its inception, over 2,100 MSU alumni have participated in the Peace Corps.

D. 2008 MLK Commemoration Events

President Simon asked Senior Advisor and Director Granberry Russell to comment on MSU’s 2008 Martin Luther King Jr. commemorative events.

Ms. Granberry Russell said that MSU students, faculty, and staff will pay tribute to Martin Luther King Jr. and his words and work on January 19-21, through a commemorative march, student leadership conference, a day of service with “Into the Streets” volunteers, arts and cultural exhibits, college events, jazz performances, and a community dinner.

4. Public Participation on Issues germane to the Agenda.

A. Environmental Stewardship

Mr. Tremaine Phillips, MSU student and member of Eco and the Environmental Stewardship Systems Team, said that he was in support of the recommendations that have been proposed by the Environmental Stewardship Systems Team. Mr. Phillips said the recommendations will effectively reduce MSU’s ecological footprint and enable MSU to become the model for a green and socially responsible Big Ten university.
Ms. Skye Black, MSU student and member of Eco, applauded the environmental recommendations made to the Board and asked for its help in effecting broad reaching cultural change on campus. She urged the Board to strive for a renewable future and to help reverse the effects of global warming.

C. Recycling Center

Mr. Mark Dobson, President of the MSU Residence Hall Association, said that he supports the recycling center and environmental stewardship recommendations. Mr. Dobson stated that through the development of the recycling program, MSU will be able to incorporate environmental stewardship and create a sense of community responsibility. Mr. Dobson urged the Board to lead MSU in the right direction and renew MSU’s commitment to being green.

5. Personnel Actions

Provost Wilcox presented the following appointment:

Luke, Barbara, AN—Professor, Departments of Obstetrics, Gynecology and Reproductive Biology; Epidemiology, $150,000, with Tenure, effective January 2, 2008.

Trustee Perles moved to approve the recommendation, with support by Trustee McNamara.

Provost Wilcox said that Dr. Luke has been a faculty member of Rush Presbyterian St. Luke’s Medical Center in Chicago, an Associate Professor at the University of Michigan, and, most recently, a professor in the School of Nursing and Health Studies at the University of Miami with joint appointments in Obstetrics and Gynecology, Pediatrics, Epidemiology, and Public Health and Medicine.

THE BOARD VOTED to approve the appointment.

Provost Wilcox presented the following personnel actions:

It is recommended that the Executive Management position title of Director, University Archives and Historical Collections be established effective January 18, 2008.

Further, it is recommended that appointment approval and all other personnel actions related to this position be delegated to the Provost.
It is recommended that the Executive Management position title of Director, Enterprise Information Stewardship be established effective January 18, 2008.

Further, it is recommended that appointment approval and all other personnel actions related to this position be delegated to the Provost.

Trustee McNamara moved to approve the recommendations, with support by Trustee Ferguson.

THE BOARD VOTED to approve the recommendations.

Provost Wilcox presented the following personnel actions:

It is recommended that the Executive Management position title of Deputy General Counsel be established effective January 18, 2008.

Further, it is recommended that appointment approval for this position be retained by the Board of Trustees and approval authority for all other personnel actions related to this position be delegated to the President.

It is recommended that the Executive Management position title of Senior Associate Vice President for Student Affairs and Services be established effective January 18, 2008.

Further, it is recommended that appointment approval for this position be retained by the Board of Trustees and approval authority for all other personnel actions related to this position be delegated to the President.

Trustee McNamara moved to approve the recommendations, with support by Trustee Romney.

THE BOARD VOTED to approve the recommendations.

Provost Wilcox presented the following personnel actions:

Zayko, Kristine M., AN—Associate General Counsel, Office of the General Counsel, for a change in title to Deputy General Counsel and for a change in salary to $140,000, effective January 18, 2008.

Maybank, Denise B., AN—Associate Vice President, Office of the Vice President for Student Affairs and Services, for a change in title to Senior Associate Vice President for Student Affairs and Services and for a change in salary to $160,000, effective January 18, 2008.
Trustee McNamara moved to approve the recommendations, with support by Trustee Owen.

General Counsel Noto said that Ms. Zayko has been a very successful contributor to the General Counsel’s office over the past 10 years. The next logical stage of development for Ms. Zayko would be for her to assume additional responsibilities.

Vice President June said that Dr. Maybank has been very effective in establishing relationships between units on campus and improving relationships off campus. She is an important asset to MSU and the change in title will more accurately reflect her contributions.

THE BOARD VOTED to approve the recommendations.

Provost Wilcox presented the following personnel action:

Esquith, Stephen L., AN—Professor and Acting Dean, Residential College in the Arts and Humanities; Department of Philosophy, for a change in title to Dean, Residential College in the Arts and Humanities, effective January 18, 2008.

Trustee Owen moved to approve the recommendation, with support by Trustee Romney.

Provost Wilcox noted that Dr. Esquith’s previous appointment as Acting Dean reflected the recent creation of the Residential College and the need for faculty consultation prior to considering his appointment as Dean. After one semester, the faculty are effusive in their support of Dean Esquith.

THE BOARD VOTED to approve the recommendation.

6. Gifts, Grants, and Contracts

Vice President Gray introduced Dr. Pamela Fraker, Professor in the Department of Biochemistry and Molecular Biology. Dr. Fraker discussed a translational research project focused on the ways in which obesity changes immunity defense mechanisms. (Appendix A)

7. Finance Committee

Trustee Nugent presented the Trustee Finance Committee Report and recommendations.

A. Funds Functioning as an Endowment
It was recommended that the Board of Trustees establish a fund functioning as an endowment entitled Horticulture Teaching Endowment.

It was recommended that the Board of Trustees establish a fund functioning as an endowment entitled College of Education Graduate Fellowship Fund.

Trustee Nugent moved to approve the recommendations, with support from Trustee Foster.

THE BOARD VOTED to approve the recommendations.

B. New Investment Managers

It was recommended that the Board of Trustees select Advent International as an investment manager.

It was recommended that the Board of Trustees select Bain Capital Partners, Ltd. as an investment manager.

It was recommended that the Board of Trustees select Lubert-Adler Management, Inc. as an investment manager.

Trustee Nugent moved to approve the recommendations, as a group, with support from Trustee Owen.

THE BOARD VOTED to approve the recommendations, with Trustee Romney abstaining due to his investments in certain Bain funds.

C. Long-Term Property Lease to the Lansing Board of Water and Light and International Transmission Company

It was recommended to the Board of Trustees that it approve granting a 99-year property lease for approximately 0.9 acres to the Lansing Board of Water and Light and the International Transmission Company in exchange for a sanitary sewer connection at the John and Marnie Demmer Shooting Sports Education and Training Center.

Trustee Nugent moved to approve the recommendation, with support from Trustee Owen.
Vice President Poston noted that several years ago MSU granted Consumers Power an easement on campus in exchange for an easement for the power lines located in this same area. MSU opted for the 99-year lease in this particular case in lieu of the transfer of land.

THE BOARD VOTED to approve the recommendation.

D. Authorization to Plan—Cyclotron—Low Energy Experimental Research and Office Additions

It was recommended to the Board of Trustees that the administration be authorized to plan for the project entitled Cyclotron—Low Energy Experimental Research and Office Additions.

Trustee Nugent moved to approve the recommendation, with support from Trustee Foster.

Provost Wilcox stated that the Cyclotron Laboratory continues to be one of the signature programs on campus, having recently received a $100 million renewal of an NSF grant for the next five years of its operation. The authorization to plan for an addition of office space, high bay research space, and development space will position MSU to continue to be competitive for any larger science funding that may become available from the federal government.

THE BOARD VOTED to approve the recommendation.

E. Project Approval—Authorization to Proceed

It was recommended to the Board of Trustees that it authorize the administration to proceed with the project entitled Human Ecology and Urban Planning and Landscape Architecture—Renovations for the School of Planning, Design, and Construction and to approve a budget of $3,600,000.

Trustee Nugent moved to approve the recommendation, with support from Trustee Owen.

THE BOARD VOTED to approve the recommendation.

F. Project Approval—Authorization to Proceed—MSU Surplus and Recycling Center
It was also recommended to the Board of Trustees that it authorize the administration to proceed with the project entitled MSU Surplus Store and Recycling Center and to approve a budget of $13,300,000.

It was recommended to the Board of Trustees that it authorize the administration to proceed with modifications that will result in a material change to the campus footprint for the public drop-off center to be funded separately.

Trustee Nugent moved to approve the recommendation, with support from Trustee Foster.

Vice President Poston noted that this resolution represents a significant piece of the Boldness by Design Environmental Stewardship initiative. He commended the faculty, staff, and students for their involvement in the project.

Kathy Lindahl, Assistant Vice President of Finance and Operations, stated that the project included the new recycling center and the relocation of the MSU Surplus Store. This will position MSU to be a living, learning laboratory and research on different materials will be done on campus. Currently 14 percent, or roughly 1,700 tons, of the waste stream is being diverted from landfills through recycling practices. With adoption of the environmental stewardship recommendations, efforts will be doubled in order to divert 28 percent of the waste stream.

Ms. Lindahl said the five key materials on which MSU will initially focus its recycling efforts include white office paper, mixed office paper, newspaper, cardboard, and plastics. By fall of 2008, all residence halls will be ready to recycle these materials, with the rest of the campus buildings being online no later than January 2009. While the facility will be utilized for MSU’s recycling needs, there may be an opportunity to tap into some niche markets within the region for broader recycling efforts. The facility will be self-supporting and has a projected 12-year payback.

Trustee Ferguson stated that this is a great example of how students approached the Board with an idea for change and the Board worked with them to facilitate that change.

THE BOARD VOTED to approve the recommendation.

G. Project Approval—Authorization to Proceed—Engineering Building—Parking and Loading Dock Improvements
It was recommended to the Board of Trustees that it authorize the administration to proceed with the project entitled Engineering Building—Parking and Loading Dock Improvements and to approve a budget of $1,100,000.

It was also recommended to the Board of Trustees that it grant a zoning variance for this project, allowing a footprint change within a protected landscape area.

Trustee Nugent moved to approve the recommendation, with support from Trustee Owen.

THE BOARD VOTED to approve the recommendation.

8. Audit Committee

Trustee Perles presented the Trustee Audit Committee Report and recommendations.

A. Reappointment of External Auditors

It was recommended to the Board of Trustees that Plante & Moran, PLLC be reappointed as the University’s external auditors for the 2007-2008 fiscal year at a fee of $291,550, in accordance with the University’s policy on the rotation of auditors.

Trustee Perles moved to approve the recommendation, with support from Trustee Foster.

THE BOARD VOTED to approve the recommendation.

9. Facilities and Infrastructure Report Presentation

Ms. Lindahl gave a brief summary of the Facilities and Infrastructure Report. (Appendix B)

10. Boldness by Design Presentation: Environmental Stewardship

Ms. Lindahl presented the Boldness by Design report regarding environmental stewardship. (Appendix C)

11. Trustees Comments

Trustee Foster thanked the students who participated in the environmental stewardship process and encouraged the Board to become paperless in
future meetings. She acknowledged the great programs involving the announcement of the architect for the MSU Broad Art Museum and noted the Museum will be a landmark on campus and throughout the community.

Trustee Perles gave his best wishes to Trustee Romney and his family.

Trustee Nugent said that he was proud of the Romney name and the success the family has had in Michigan. He congratulated Trustee Perles for the success of the Motor City Bowl.

Trustee Owen said she had reflected on many issues during her first year as a Board member. She stated that she would use the Trustees Comments portion of the Board meetings to speak about issues and events on campus that are of personal interest to her. Trustee Owen expressed her thoughts about the importance of a peaceful and constructive dialogue to the University community. She read a prepared statement. (Appendix D)

Trustee Romney said he supported Trustee Owen’s comments. He noted that, as he has been working on a presidential campaign, he has met many great patriots around the country who are devoted to doing what is right for the country.

Trustee Ferguson said that he thinks highly of Trustee Romney and is glad that the people of Michigan also think so much of the Romney family.

Trustee Ferguson thanked the MSU band for its consistently great performances at athletic events. He also thanked the President, Provost, administrators, faculty, and staff for their outstanding service to MSU.

12. Public Participation on Items Not Germane to the Agenda

A. Prevailing Wage

Mr. Jack Flinn said that he was representing the Michigan Department of Labor and Economic Growth’s Wage and Hour Division. One of the goals of that office is to educate and enforce the Prevailing Wage Act. Mr. Flinn said that his office has a good working relationship with the MSU staff who work on prevailing wage compliance. Mr. Flinn is pleased with the level of communication between MSU and his office.

B. Contract Negotiations
Mr. Samuel Otten said he is a teaching assistant at MSU and a proud member and department steward for the Graduate Employees Union, the labor organization that represents the 13,000 graduate teaching assistants at MSU. The Graduate Employees Union is currently engaged in contract negotiations with MSU administration. Mr. Otten noted that the negotiations will not only determine the terms of employment, but will have a real impact on the lives of graduate students. Mr. Otten stated that the teaching assistants are asking for an increase in salary to match the rate of inflation.

13. On a motion by Trustee Nugent and supported by Trustee Owen, THE BOARD VOTED to adjourn at 11:40 a.m.

Respectfully submitted,

Bill Beekman
Secretary of the Board of Trustees
RESEARCH PRESENTATION
TO THE MSU BOARD OF TRUSTEES
JANUARY 18, 2008

PAMELA FRAKER
COLLEGE OF NATURAL SCIENCE

Facilitated by the Office of the Vice President for Research and Graduate Studies
KEY CELLS OF IMMUNE SYSTEM

Phagocytic Cells

T-Cells

B-Cells

Natural Killer Cell

Vaccination

Protective Antibodies

HEALTH PROBLEMS

Obese

1. High numbers of infections
2. Poor wound healing
3. High rates of pneumonia (death)
4. Inflammation – arthritis, GI disorders, cardio

5. Diabetes
6. Cardiac disease
7. High blood pressure
8. Sleep apnea
9. Gastric reflux disease
10. Liver disease
11. Degenerative joint disease–Inflammatory factors
Overfed Mouse: Model for Obesity
Bench Model to Complement Human Work

C57 Bl/6 Mice

Regular Diet
Lean

High fat diet
Obese

Immune and Neuroendocrine Deregulation in the Obese

Immune System

Obese: Poor Vaccination Responses

1. Dose
2. Route of Injection

Obese: High Inflammation

Neuroendocrine Changes:
Immune-Metabolic Cross Talk

Inflammatory Factors:
High in Obese

Hematopoiesis
Wound Healing
PBL

Spleen
KO/Mutant Mice

Gut Immunology
Gene Expression

Adipocytes

NEUROENDOCRINE REGULATION OF FOOD INTAKE

AGRP → MC4-R → α-MSH → POMC

NPY → Food intake

stimulation
Inhibition

Insulin
WAT
Corticosterone

Leptin
Dr. James Pestka-FSHN/MMG

**Translational Goals**
- Prevent obesity with natural chemicals
- Inhibit inflammation with dietary lipids
- Relate obesity to viral gut infection

**Geneic Environmental Dietary**

**Natural Chemicals**

**Obesity**

**Dietary Omega-3 Fatty Acids**

**Inflammation, Autoimmune Disease**

**Gut Infection**

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**Elizabeth M. Gardner, Ph.D.**

*How do aging and nutritional status independently and dependently affect the immune response to infection?*

*Model: Influenza virus*

**Topics:**
- Vaccine effectiveness- human clinical trials in young and elderly
- Caloric restriction (CR)- first to demonstrate impaired response to primary virus infection in mice
- Natural killer cells- play a critical role in the response to influenza infection in the young and aged lung
Roux-en-Y Gastric Bypass

Pandu Yenumula, MD
Facilities & Infrastructure Report

Vice President for Finance & Operations
January 2008
Construction Overview

- 42 closed capital projects vs. 26 in 05-06
- Value of $95 million in 06-07 vs. $14 million in 05-06

Engineering & Automotive Research Facility
Substantial Completion Progress

86% of projects met substantial completion vs. 57% in 2005-06

Meeting Substantial Completion
For Projects Closed in FY 2007 vs. FY 2006

- FY 05-06
  - 6 Projects (38%)
  - 3 Projects (19%)
  - 7 Projects (44%)

- FY 06-07
  - 25 Projects (60%)
  - 11 Projects (26%)
  - 6 Projects (14%)
Substantial Completion Progress

- Improvements due to:
  - More demanding scheduling specification
  - Emphasizing schedule adherence at contractor forums
  - Value of quality reports to track progress
Final Completion Progress

27% of projects met final completion dates vs. 19% in 2005-06

Meeting Final Completion
For Projects Closed in FY 2007 vs. FY 2006

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<th>FY 05-06</th>
<th>FY 06-07</th>
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<tbody>
<tr>
<td>3 Projects</td>
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<td>26%</td>
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<td>9 Projects</td>
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<td>10%</td>
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<td>13 Projects</td>
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- > 365 Days Late
- 91 - 365 Days Late
- 31 - 90 Days Late
- On-time - 30 Days Late
Final Completion Progress

- Improvements due to:
  - More integrated schedules for completion of closeout details (landscaping, public art, etc.)

- Continued progress to come with:
  - The School of Planning, Design and Construction (SPDC) completed a research study on the MSU construction closeout process
  - Skire Project Management Software implementation
SPDC Focus Areas for Final Completion Improvements

- Develop closeout goals
  
  Require activities in the schedule of values
  
  Work to keep punch list to a minimum at the end

- Standardize process
  
  Implement post-construction analysis
  
  Evaluate when to self-perform work
Quality Control

- Contractor scorecard evaluates quality, project management, closeout, schedule, & cost

- 89 projects evaluated
  - 25 good
  - 48 acceptable
  - 16 unacceptable

- Next steps:
  - Implement scorecard for MSU as owner and manager, MSU performed work & construction management projects
  - Post construction debriefing with building occupants
South Campus Farms
Nutrient Management

Finding the Balance
South Campus Farms Nutrient Management

South Campus Farms
2,700 acres

Research
(Buildings, farms)
1,722 acres

Research Support
(feed, manure)
978 acres

Feed
590 acres

Spreadable Acres
(manure)
388 acres
Comprehensive Nutrient Management

Helps to achieve operational sustainability and maximize opportunities for teaching, research, and demonstration

- Allows for increase in number of animals/research acreage without buying more property
- Currently requires manure export
- Carbon credits - CCX goals
Compost & Manure Export

- Export 700 tons of solid manure and 1.2 million gallons of liquid manure to area farms

- Grounds uses 1,500 - 2,000 cubic yards of compost

- 3 grades of compost being sold
Anaerobic Digester

- Completed feasibility study for anaerobic digestion and nutrient separation technology

- Integrated Manure Utilization System combines manure for treatment with centralized system

- Animal waste → manure (liquid, solid, phosphorus)

- Combines liquid & solid manure with other biomass (food waste, crop residue, grass clippings, feed waste)
Anaerobic Digester

- Results in liquid manure yielding Biogas – methane is burned and then produces electricity for use on south campus farms.
- Phosphorus separated out of manure – phosphorus free liquid can be spread on land - less manure spread, thus less acreage needed for manure management, thus less need to purchase property.
- Aids in odor control, reduced discharge to sanitary sewer, reduced cost for collection, & transport of manure.
- Capital cost intensive, but significant benefits to environment and land use.
Managing resources to meet current...
Storm Water Management Upcoming Compliance Issues

- MDEQ storm water permit expires in April 2008
- New permit has additional requirements
- Post-construction control requirements for storm water treatment
- Expanded storm water retention standards
  - New construction standards
Storm Water Management - Example

Aerial photo of the Commuter Lot Runoff
Chemical Waste Storage Facility

- Renew license in 2009
- Requires fire suppression, storm water management, security, and chemical compatibility upgrades
Lead Management Surveys

- Lead paint on some handrails & window sills
- Lead surveys completed in Spartan Village apartments
- Undergoing lead surveys in remaining campus buildings
- Will remediate according to test results
Facilities & Infrastructure Highlights

- Just in Time
- Construction
- Nutrient Management
- Compliance
- Environmental Issues
- Construction Report
- Property Report
Environmental Stewardship at Michigan State University

Be Spartan Green

Highlights
Phase I Recommendations

January 2008
From land-grant to world-grant:

“Michigan State University will be a world leader in the research and practice of environmental stewardship.”
MSU Systems Approach

- Unique campus-wide systems approach
  - Energy, materials, costs & returns, behavior, communication & education

- Collaborative teams of students, faculty, & staff

- Inputs – Reuse/Reduce/Efficiencies - Outputs
Phase I Recommendations

26 recommendations based on research & data

- Systems Management
- Energy Reduction Strategies
- Materials Strategies
- Purchasing
- Communication & Education
- Behavior & Culture Change
Systems Monitoring

Enhanced systems monitoring and data collection for real time information, moving to an Environmental Information System.
Moving to an Environmental Information System

Environmental Stewardship Information System

INPUT

REUSE

OUTPUT

MANAGEMENT DECISIONS
- CCX compliance
- Comprehensive recycling
- Energy reduction
- Budgeting
- Research
- Analysis & review of data
- Annual reporting
- New initiatives & ideas
Administration Building

- 1.80 tons of magazines
- 8.97 tons of mixed office paper
- 14.87 tons of white paper

Administration Recycling Data 06-07

Be Green

Environmental Stewardship on the Campus of MSU
Behavior

- Reduce personal computer & equipment by at least 1 hour
- Reduce lighting by at least 1 hour
- Reducing HVAC run times by at least 1 hour

Energy Reduction - multiple methods

Reduce electrical consumption in each building by at least 9% per building.

BEPARTANGREEN
ENVIRONMENTAL STEWARDSHIP ON THE CAMPUS OF MSU
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<th>CO2, MGHRS</th>
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<td>Metric Tons CO2</td>
<td>Wedge</td>
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Assumes major culture shift and behavior changes across campus
Identity emerging issues for the building

Encourage & model good environmental behaviors

Liaison to units to help environmental changes in the building

Form building-wide teams

Each unit identifies environmental steward

Culture & Behavior Change – Steward Teams
Goal: All units to be certified within buildings certification teams assist units & departments in earning Environmental Stewardship/Building Stewardship spaces: labs, offices, student rooms, etc. Different best practices for different types of MSU best practices list Culture & Behavior Change - Green Certification
- AT&T Phone directories - Reduce inputs by 22 tons

- Pack up, Pitch in, Student Move Out & Move In

- Double-sided printing

- 0 5 materials focus

- Phase I - Comprehensive Recycling Program

Material Waste
Library Restroom Project- Water

Focus area next focus area

Kitchen Recycling Program

Competition - Spring '07

Residence Hall Energy

all materials approach

Many Miles Recycling - Recycling

Convenient, easy to use - Behavior focus groups

in 12 buildings Waste reduction & recycling

Summer study of energy & printing

Economic analysis - duplex

Ready for Fall '08 Residence Hall Recycling

Environmental Stewardship Projects

BE SPARTAN GREEN
ENVIRONMENTAL STEWARDSHIP ON THE CAMPUS OF MSU
o Individual behavior changes = significant impact

o Encourage others to change

o Change personal habits

BEHAVIOR CHANGE IS CRITICAL TO SUCCESS

DASHBOARD indicators to publicly share progress

Environmental Stewardship: Making the Change
What shade are you?
As I enter into my second year on the Board, I have reflected on many issues and opportunities for an individual Trustee at this great University. And I’ve thought about how I should use this Trustee comment opportunity at each meeting. I’ve decided that I am going to speak on issues and events that have personal meaning and interest to me; as I know each of my fellow Board members will speak on matters of particular interest to them.

One of the issues I have been thinking about is when to speak out in opposition to a speaker properly invited by a campus group, but whose message is one I personally find deplorable. I understand that when a Trustee challenges a speaker, it draws additional attention to that speaker and his message. Some feel that statements made in opposition to speeches made by hate mongers play into hate mongers hands, but I feel strongly that there are too many examples throughout history where people thought to be on the fringe gained credibility and power. There are too many examples of these people using the power of speech to not only justify, but enthusiastically support, segregation, ethnic cleansing, and genocide.

Weighing these factors, I today choose to exercise my right to respond to a messenger of intolerance, Mr. Nick Griffin, who spoke at MSU in October 2007, at the invitation of the Young Americans for Freedom chapter at MSU. I find Mr. Griffin’s widely documented messages and views despicable. At a time when we need a lot more unity here at home and certainly globally, he seeks to drive people apart. When we need more tolerance, he promotes intolerance. While we need to calm ethnic and religious hatred, he seeks to inflame it.

I know that some will claim that I’m trying to limit free speech, and they would be so wrong. Mr. Griffin had a right to speak here. Our students and faculty had a right to hear him. And he did speak here. Some did hear him. It is in a spirit of free speech and discourse that I and others exercise our rights. So I am exercising my rights to challenge Nick Griffin’s long-standing record of conveying messages I find not only despicable but intellectually unsound for Michigan State, for any learning community, or anywhere else. And that is why I chose to speak today.